

4Q23 Results Presentation

IGO Limited

31 July 2023 IGO LIMITED | ASX: IGO

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- There are a number of risks specific to IGO and of a general nature which may affect the future operating and financial performance of IGO and the value of an investment in IGO including and not limited to economic conditions, stock market fluctuations, commodity demand and price movements, access to infrastructure, timing of environmental approvals, regulatory risks, operational risks, reliance on key personnel, reserve and resource estimations, native title and title risks, foreign currency fluctuations and mining development, construction and commissioning risk. The production guidance in this presentation is subject to risks specific to IGO and of a general nature which may affect the future operating and financial performance of IGO.
- Quarterly Financial Results are unaudited. All currency amounts are in Australian Dollars unless otherwise noted. Net Cash is cash balance less outstanding debt, Net Debt is outstanding debt less cash balances.
- Nickel cash costs are reported inclusive of royalties and after by-product credits on a per unit of payable metal basis, unless otherwise stated.

- Lithium cash costs reported as COGS (cash costs of goods sold) per tonne sold are inclusive of ore mining costs, processing, general and administrative, selling & marketing and inventory movements.
- Lithium cash costs (production) are reporting inclusive of mining, processing, crushing, site administration and deferred stripping, and utilise production as a unit of measurement. This measure excludes inventory adjustments, general and administrative, offsite and royalty costs.
- Underlying EBITDA is a non-IFRS measure and comprises net profit or loss after tax, adjusted to exclude income tax expense, finance costs, interest income, asset impairments, gain/loss on sale of investments, depreciation and amortisation and once-off transaction and integration costs. Underlying EBITDA includes IGO's share of TLEA net profit after tax.
- Free Cash Flow comprises Net Cash Flow from Operating Activities and Net Cash Flow from Investing Activities.

 Underlying adjustments exclude acquisition and integration costs, proceeds from investment sales, and payments for investments and mineral interests.
- IGO has a 49% interest in Tianqi Lithium Energy Australia Pty Ltd (TLEA) and therefore, as a non-controlling shareholder, recognises its share of Net Profit After Tax of TLEA in its consolidated financial statements. As such, IGO has provided additional information on the operating, financial and expansion activities at both Greenbushes and the Kwinana Refinery which reflects IGO's understanding of those operating, financial and expansion activities based on information provided to IGO by TLEA.

Safety



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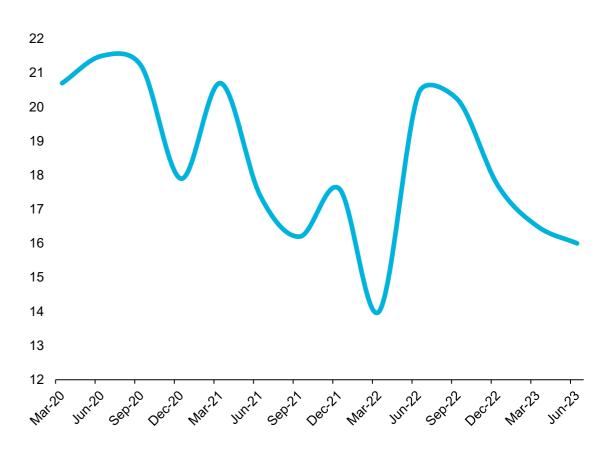
Continuing to focus on harm reduction, risk minimisation and training

TRIFR at 30 June 2023 was 16.0, marginally lower than result at prior quarter – but remains too high

Significant focus on group risk assessment workshops across a range of key operational areas

Board and management priority is to drive further reductions in harm

TOTAL RECORDABLE INJURY FREQUENCY RATE (TRIFR)1



^{1. 12} month moving average calculated as the number of recordable injuries x 1,000,000 divided by the total number of hours worked. IGO reports recordable injuries (TRI) as the sum of Lost Time Injury (LTI), Medically Treated Injury (MTI) and Restricted Work Injury (RWI) as required by Part 1.1 r.5 of the WHS (Mines) Regulations 2022.

Highlights



June quarterly result underpinned by strength of our lithium business

Sustainability	Successful commissioning of expanded solar farm and battery storage system at Nova
	Impairment announced post quarter end, Cosmos Project Review underway
Nickel Business	Cosmos Project development progressed
	Strong finish to FY23 at Nova and Forrestania
	Train 1 ramp up at Kwinana remains challenging
Lithium Business	Record dividend received from TLEA
	Excellent quarter of production from Greenbushes – full year production exceeded guidance
	Strong cash generation continues to build balance sheet strength
Financial Results	Another quarter of record financial results

4Q23 Financial Results Summary



Record financial performance driven by outstanding contribution from Greenbushes

	Units	4Q23 ¹	3Q23 ¹	QoQ	FY23 ¹	
Sales Revenue	A\$M	241	236	▲2%	1,015	Greenbushes performance drove higher QoQ EBITDA and cash flows
Share of Net Profit of TLEA	A\$M	522	450	▲16%	1,604	
Underlying EBITDA ²	A\$M	636	533	▲19%	2,004	Strong free cash generation driven by higher
Net Cash from Operating Activities	A\$M	464	383	▲21%	1,408	TLEA dividend
Underlying Free Cash Flow ³	A\$M	381	284	▲34%	1,098	
Cash	A\$M	775	441	▲ 76%	775	Further repayment of \$90M debt brings net cash to \$415M
Net Cash/(Debt)	A\$M	415	(9)	N/A	415	- * · · · · · · · · · · · · · · · · · ·

^{1. 4}Q23 is the three months ending 30 June 2023; 3Q23 is the three months ending 31 March 2023.

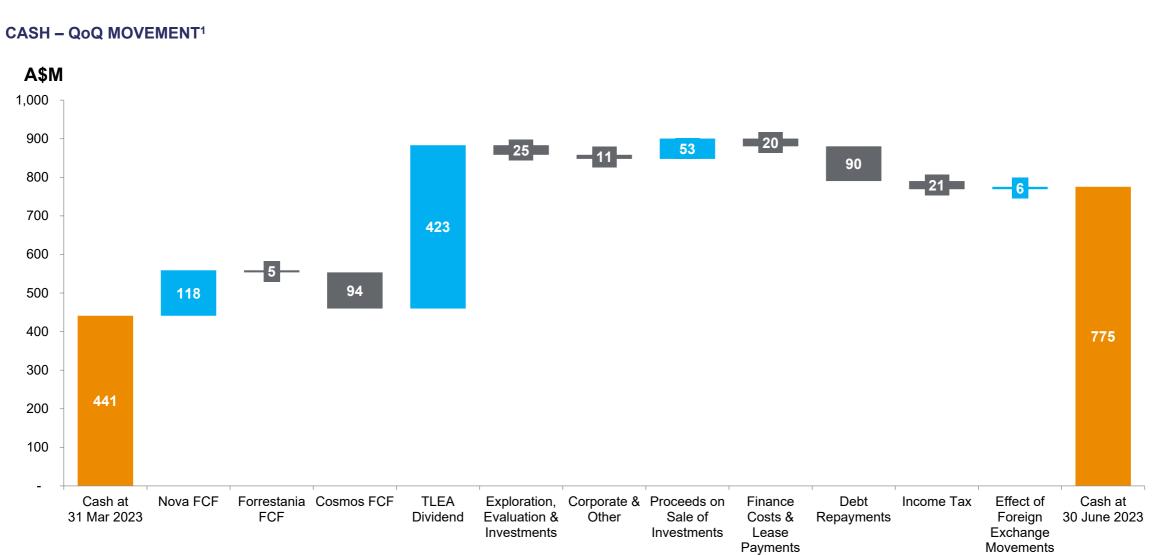
^{2.} Underlying EBITDA is a non-IFRS measure (refer to Disclaimer page) and includes IGO's share of net profit from TLEA.

^{3.} Free Cash Flow comprises Net Cash Flow from Operating Activities and Net Cash Flow from Investing Activities. Refer to Disclaimer page for "Underlying" adjustments.

Cash Reconciliation



Another record dividend from TLEA drives strong cash build



^{1.} Figures may not sum due to rounding

Capital Management



Updated Capital Management Policy

Operating Cash Flow

from Safe and Reliable Operations

External Capital (Debt and Equity)

Sustaining Capital

Exploration

Maintenance of Debt

Investment in Sustainability

Organic Growth

Inorganic Growth Shareholder Returns

Target returns of between 20-40% of underlying FCF when liquidity is under \$1.0 billion.

The Board to consider higher returns when liquidity is above \$1.0 billion

Special Dividends Share Buybacks

Debt Reduction

Inorganic Growth

Seeks to balance reliable and consistent return of capital to shareholders with balance sheet strength & flexibility for growth

Shareholder Returns

20 – 40% of Underlying Free Cash Flow when liquidity is <\$1 billion

Board to consider higher returns when liquidity >\$1 billion



Lithium Business

TLEA Joint Venture (IGO: 49% / Tianqi Lithium Corporation: 51%)

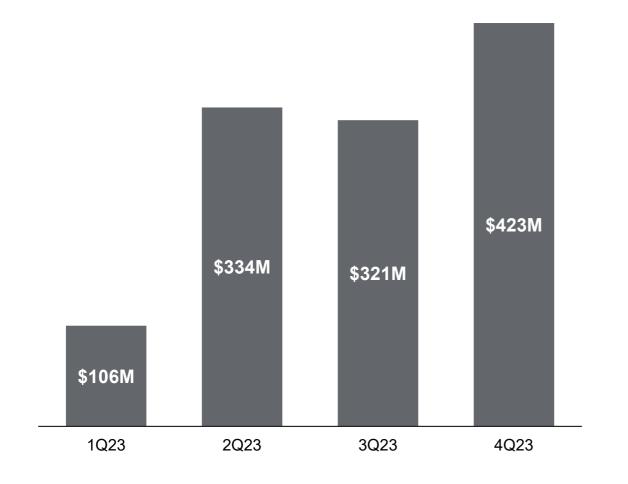
TLEA Joint Venture





Outstanding quarterly result with record financial returns to shareholders

QUARTERLY DIVIDEND RECEIVED FROM TLEA (\$M)



IGO share of TLEA NPAT

\$522M

16% QoQ

Dividend Received from TLEA

\$423M

32% QoQ

FY23 Dividends received from TLEA

\$1.18Bn

Greenbushes





Increased production and sales delivers exceptional earnings and margins

100% basis	Units	4Q23 ¹	3Q23 ¹	QoQ	FY23 ¹	FY23 Guidance
Spodumene Concentrate Production	kt	395	356	▲ 11%	1,491	1,350 – 1,450
Spodumene Sales	kt	429	336	▲28%	1,488	N/A
Sales Revenue	A\$M	3,493	2,846	▲23%	10,500	N/A
EBITDA	A\$M	3,248	2,616	▲24%	9,514	N/A
Cash Costs (Production) ²	A\$/t	271	253	▲ 7%	244	N/A
Unit COGS ³	A\$/t	304	292	4 %	279	225 – 275
Unit COGS (incl. royalties)	A\$/t	585	690	▼15%	670	N/A

Higher QoQ production driven by higher feed grades from CGP1 and CGP2

Marginally higher unit COGS driven by high cost environment currently experienced in the resources sector

4Q23 average realised price (chemical and technical grade) of US\$5,431/t FOB Australia

 ⁴Q23 is the three months ending 30 June 2023; 3Q23 is the three months ending 31 March 2023.

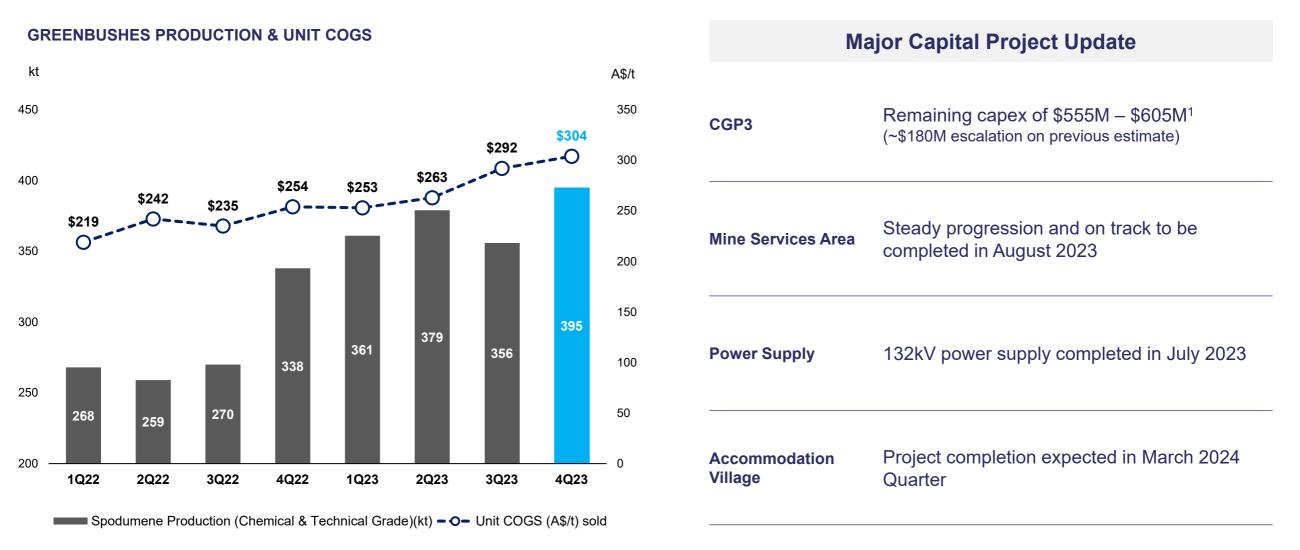
^{2.} Cash costs (production) are reporting inclusive of mining, processing, crushing, site administration and deferred stripping, and utilise production as a unit of measurement. This measure excludes inventory adjustments, general and administrative, offsite and royalty costs

^{3.} Unit COGS (cash costs of goods sold) per tonne sold are inclusive of ore mining costs, processing, general and administrative, selling & marketing and inventory movements

Greenbushes



Strong operating performance and focus on growth continues



^{1.} Capital cost estimate quoted is exclusive of approximately \$125M FY23 expenditure, and is subject to final assessment of Talison and approval by the Windfield board

Kwinana Refinery



Train 1 performance continues to be challenging

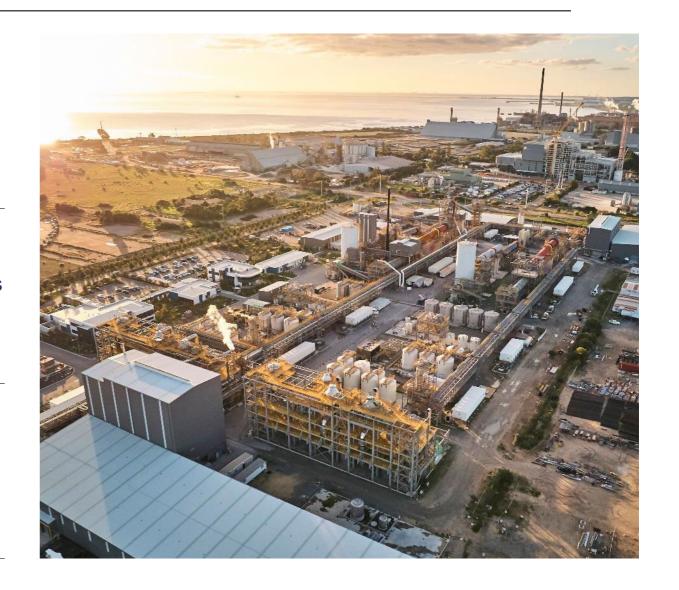
Train 1

4Q23 production of 142t of lithium hydroxide significantly below expectations

Continuing to work through engineering and rectification works to overcome challenging ramp up

Train 2

Lead contractor to complete the required FEED study to be appointed this quarter, with FEED completion in early CY24



Lithium Business



FY24 Guidance

		FY24 Guidance
Greenbushes Lithium Mine		
Spodumene Production (100%)	kt	1,400 — 1,500
Cash Costs (Production) ¹	A\$/t	280 – 330
Capex (Development, sustaining, improvement & deferred waste)	A\$M	850 – 950
Kwinana Lithium Hydroxide Refinery		
Lithium Hydroxide Production (100%)	kt	Not provided
Capex (Sustaining & Improvement)	A\$M	35 – 45

^{1.} As of 1 July 2023, IGO have adopted a revised cash cost reporting methodology as a more appropriate measure of cost performance at Greenbushes. Cash Costs (production) include mining, processing, crushing, site administration and deferred stripping, and utilise production as the unit of measurement (as opposed to sales). For clarity, inventory adjustments, offsite and royalty costs are excluded.



Nickel Business

Nova



Strong finish to FY23 with production and cost improvement

	Units	4Q23 ¹	3Q23 ¹	QoQ	FY23 ¹	FY23 Guidance	
Nickel Production	t	6,568	5,547	▲18%	22,915	23,000 – 25,000	Mill throughput improved QoQ as power related issues from March quarter were resolved
Copper Production	t	2,985	2,524	▲18%	10,266	10,000 — 11,000	
Cobalt Production	t	224	192	▲17%	803	800 – 900	Cash costs benefited from higher metal production, partially offset by lower by-product
Cash cost (payable) ²	A\$/lb Ni	2.60	3.79	▼31%	3.54	3.30 – 3.70	prices and higher on-site costs
Sales Revenue	A\$M	196	178	▲10%	739	N/A	Improved 4Q23 EBITDA margin of 64%
Underlying EBITDA	A\$M	126	104	▲22%	460	N/A	(3Q23: 58%)

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^{2.} Cash costs reported per pound of payable metal produced inclusive of royalties and net of by-product credits.

Forrestania



Concluded FY23 within production and cost guidance

	Units	4Q23 ¹	3Q23 ¹	QoQ	FY23	FY23 Guidance	Improved processing capacity and performance drove stronger QoQ production
Nickel Production	t	2,981	2,811	▲6%	11,931	10,500 – 12,500	and cost result
Cash cost (payable) ³	A\$/lb Ni	8.67	10.27	▼16%	9.65	9.25 – 10.25	Nova blending arrangement is delivering higher payabilities
Sales Revenue	A\$M	44	58	▼ 23%	276	N/A	Sales revenue impacted by lower nickel price,
Underlying EBITDA	A\$M	29	23	▲ 26%	111	N/A	while underlying FCF outflow of \$5.3M resulted from limited trucking availability and poor weather

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^{2.} Cash costs reported per pound of payable metal produced inclusive of royalties and net of by-product credits.

Cosmos

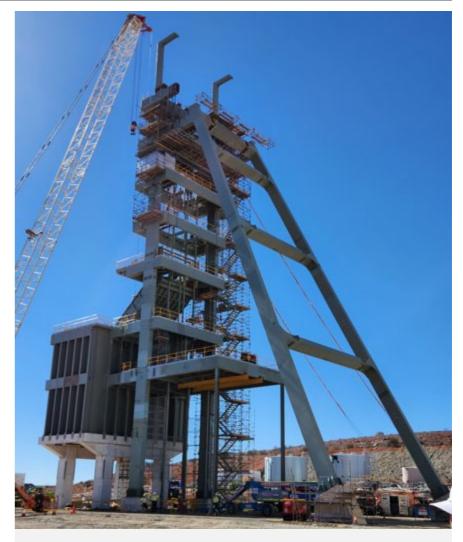


Project development progressed | Project review underway

4Q23 Project Update

- Processing plant construction over 85% complete
- Shaft and key shaft infrastructure also over 85% complete with less than 150 meters of shaft sinking left to be completed
- Paste fill plant completed, commissioned and handed over to operations
- Underground chambers for materials handling infrastructure complete

4Q23 project capex incurred of \$98M, with total FY23 incurred spend of \$338M



Cosmos headframe nearing completion

Impairment of Western Areas assets



Non-cash impairment to be recorded | Cosmos Project review underway

Impairment

- Non-cash pre-tax impairment on the assets acquired via the WSA transaction of between A\$880M and A\$980M to be recorded in FY23 financial statements.
- Accounting value of Cosmos and Forrestania impacted by:
 - Higher capital and operating costs
 - Challenges to mine production schedule; and
 - Delays in development at Cosmos.
- Impairment will not impact FY23 EBITDA, with the cash flows used to determine the impairment value based on Reserves only, consensus nickel price and foreign exchange forecasts which are materially different to spot prices.

Cosmos Project Review

- Comprehensive review of the Cosmos Project is underway with a group of leading independent consultants to better understand its risks and opportunities.
- The review is expected to be complete in the December quarter 2023.

Nickel Business



FY24 Guidance

	Nickel Production (t)	Copper Production (t)	Cobalt Production (t)	Cash Costs (A\$/lb Ni)	Capex (A\$M)	
Nova	21,500 – 23,500	8,500 – 10,000	700 – 800	3.40 – 3.90	14 – 18	
Forrestania	7,500 – 9,000	N/A	N/A	9.50 – 10.50	16 – 22	
Cosmos	Cosmos guidano	ce is expected to be provi	ided following completion	of the project review in [December 2023.	
Total	29,000 – 32,500	8,500 – 10,000	700 – 800	5.00 - 5.75	30 – 40	



Exploration

Exploration



Exploration work continues, aimed at unlocking new discoveries

FY24 Exploration Budget: \$65M - \$75M

Fraser Range Project

Continued drilling focus around Silver Knight and near Nova with disseminated nickel sulphides intersected at Firehawk and Chimera

Paterson Project

Diamond drilling of two key targets at Nifty East and Rainbow west, with assays pending





Summary

Summary



Lithium business performance continues to drive outstanding financial returns

Record quarterly underlying EBITDA and free cash flow

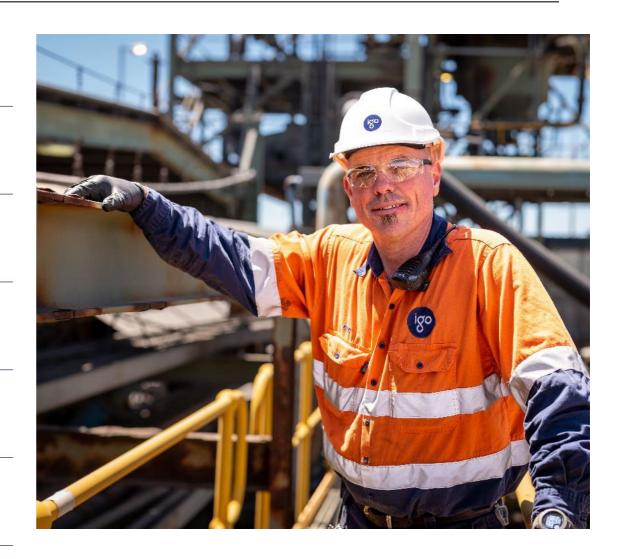
Strong balance sheet with a net cash position of \$415M

Greenbushes operational performance exceeded guidance, driving exceptional dividend flow to IGO

Solid finish to FY23 for Nova, delivering full year nickel production just below bottom end of guidance

Cosmos Project independent review underway

Non-cash impairment of WSA assets to be finalised prior to Full Year Financial Results





Making a Difference

We believe in a world where people power makes amazing things happen.

Where technology opens up new horizons and clean energy makes the planet a better place for generations to come. Our people are bold, passionate, fearless and fun – we are a smarter, kinder and more innovative company.

Our work is making fundamental changes to the way communities all over the world grow, prosper and stay sustainable. Our teams are finding and producing the products that will make energy storage mobile, efficient and effective enough to make long-term improvements to the lifestyle of hundreds of millions of people across the globe.

How? Developments in battery storage technology are enabling the full potential of renewable energy to be realised, by allowing energy produced from the sun, wind and other sources to be stored and used when and where it's needed. This technology will impact future generations in ways we cannot yet imagine, improving people's quality of life and changing the way we live.

We believe in a green energy future and by delivering the products needed for tomorrow's battery systems, we are making it happen.

We are the IGO Difference.